



OMEGA OIL AND GAS LIMITED (ASX:OMA) – BOARD SKILLS MATRIX SUMMARY

The Board of Omega Oil and Gas Limited ("Omega" or "the Company") (ASX:OMA) is comprised of directors that possess the requisite skills to competently oversee its business of oil and gas exploration, and particularly coal seam gas exploration. The Board's skills span the full spectrum of technical, financial, commercial and operational knowledge and experience necessary to guide a company of Omega's size and stage of growth.

The composition of the Board will be reviewed on an annual basis with reference to the Company's skills matrix, which is used as a tool to assess the appropriate balance of skills, experience, independence and diversity necessary for the Board to discharge its duties and responsibilities effectively.

A summary of the collective skills, experience, independence and diversity of the Board is set out on the next page and is current as at 25 June 2024.

The Company seeks to achieve or exceed the targets set for each skill through the Board's collective professional experience and expertise across all of the categories identified in its matrix. Where there are gaps in the skills of the Board, these are filled through the employment of suitably experienced senior executives and/or the engagement of professional advisers.

The assessment process involves the following steps:

- 1. Determination of relevant skills
- 2. Weighting those skills according to the requirements of the Company and establishing specific rating criteria to determine the performance target for each skill
- 3. Completing an individual assessment for each Director against each skill
- Calculating the collective result of the Board against the rating criteria for each skill, with RED being low target, BLUE being on target and GREEN being above target
- 5. Noting and assessing any additional factors against each skill
- Calculating the combined result of the Board and any Additional Factors against each skill's rating criteria with RED being low target, BLUE being on target and GREEN being above target





BOARD PERFORMANCE AGAINST TARGETS SET FOR EACH SKILL						
SKILL	INITIAL ASSESSMENT WITHIN BOARD			FINAL ASSESSMENT INCLUDING ADDITIONAL FACTORS		
GENERAL SKILLS AND EXPERIENCE						
Financial/Audit		✓			\checkmark	
Legal/Governance		✓			\checkmark	
Investor Relations		✓			\checkmark	
Risk Management and Compliance		✓			\checkmark	
Human Resources/Remuneration		✓			\checkmark	
IT/Technology		✓			\checkmark	
Marketing/Social Media		✓			\checkmark	
Strategic Planning		✓			\checkmark	
Government Affairs		✓			\checkmark	
Policy Development		✓			\checkmark	
Executive Management		✓			\checkmark	
International Experience		✓			\checkmark	
Listed Company Director experience		✓			\checkmark	
INDUSTRY SPECIFIC SKILLS AND EXPERIENCE						
Oil and Gas Industry-Exploration		✓			\checkmark	
Coal Seam Gas & Fracking-Exploration		✓			\checkmark	
Capital Raising		✓			~	
Engineering / Drilling		\checkmark			~	
BD / Project Eval / Negotiation		\checkmark			~	
Resource Reporting		✓			\checkmark	